



**LANCASHIRE
BOYS & GIRLS
CLUBS**

FINANCIAL STATEMENTS AND ANNUAL REPORT

FOR YEAR ENDED 31 MARCH 2014



LANCASHIRE ASSOCIATION OF BOYS AND GIRLS CLUBS



Learning from our past experience for a better future

Our Mission Statement

To inspire and enable all young people, especially those considered to be disadvantaged, to realise their potential as productive, responsible and caring citizens.

Our Vision

- To assist and support member clubs in providing a safe and exciting place for young people in which they can participate in a range of activities and develop through positive experiences.
- Where they can make new friends and learn about themselves and realise their potential as responsible citizens in their community.
- To maximise the resources of the Association by working in conjunction with its member clubs and the national organisation to achieve its purpose.
- When available, we will share our experience and facilities for the benefit of youth organisations throughout Lancashire.

Our Core Beliefs

By supporting member clubs, together we will be able to provide young people with:

- An attractive and planned programme of affordable activities and events
- A safe place to learn and grow
- Ongoing voluntary relationships with caring adult

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LEGAL AND ADMINISTRATIVE INFORMATION FOR THE YEAR ENDED 31 MARCH 2014

The Association was established in 1934 by Earl Peel and is registered with the Charity Commission Number 521362.

Principal Address: South Place
1 Meeting House Lane
Lancaster
LA1 1TQ

President:

Steve Finnigan OBE QPM
Chief Constable, Lancashire Constabulary

Vice Presidents:

Pauline Clare CBE, QPM, DL, BA (Hons) CIMgt
Bill Beaumont OBE
Gary F Ellis
Don Sidebottom MBE
Wendy Walker QPM

Executive Committee:

Gary Stephenson – Chair
Graham Howse – Honorary Treasurer
Marion Middleditch
Philip George
Nick Eckersley
Tom Norton MBE
Peter Riley
Dr Robin Graham
Michael Gibson
Shirley Green
Peter Maddock
Alan M Donkin MBE (Secretary)
Jane Nolan (Ambition Northern Region Rep)

Independent Examiner: Moore & Smalley, Priory Close, St Mary's Gate, Lancaster, LA1 1XB

Bankers: HSBC, 35 Market Street, Lancaster, LA1 1JG

Solicitors: Ogblethorpe, Sturton & Gillibrand, 16 Castle Park, Lancaster, LA1 1YQ

Senior Management:

Alan Donkin MBE County Director (Trustee support, voluntary sector and Ormside Mill Secretary)

Staff Delivery Team:

Becky Hedgcock	Deputy County Organiser (Management Committee Support/ Operations)
Andy Gunn	Sports Development Officer (activity delivery, trailblazers and programme of events)
Lukas Brown	Activity Assistant (sessional)
Leon Dove	Quadsquad Instructor (sessional)
Joe Dennehy	Assistant Quadsquad Instructor (sessional)
David Howard	Driver and quad bike assistant (sessional)
Kevin Sweeney	Club2Go Project Leader (half time)
Jane Patel	Club2Go Youth Worker (sessional)
Hayden Herbert	Club2Go Youth Worker (sessional)
Tony Phillips	Club2Go Driver (sessional)

Staff Support Team:

Lauren Lindsay	Office Manager (club administration support, building resources management, marketing/newsletter, website coordinator)
Reeta Roberts	Finance and Payroll Officer (part time)
Margaret Love	Special Events Organiser (part time)
Raymond Reay	Housekeeper (part time)

TRUSTEES ANNUAL REPORT FOR THE YEAR ENDED 31 MARCH 2014

The trustees present their report along with the financial statements of the charity for the year ended 31st March 2014. The financial statements have been prepared in accordance with accounting policies set out on page 18 and comply with the charity's trust deed, the Charities Act 1993 and Statement of Recommended Practice "Accounting and Reporting by Charities", issued in March 2005.

CONSTITUTION AND OBJECTS

The Lancashire Association of Boys and Girls Clubs (LABGC) was established in 1934 and is constituted under a trust deed dated 12 November 1953. It is a registered charity, number 521362.

The objectives of the charity are to inspire all young people, especially those who are disadvantaged, to realise their potential as productive, responsible and caring citizens. The charity aims to achieve this through assisting and supporting clubs to provide a safe and exciting place for young people in which they can participate in a range of activities and develop through positive experiences.

The charity works in conjunction with its member clubs and Ambition and the National Association of Boys and Girls Clubs (NABGC) in order to achieve its purpose.

ORGANISATIONAL STRUCTURE

The Board of Trustees meet bi-monthly to consider the business of the association. Sub-committee and action groups are formed to undertake work on behalf of the board when and as necessary.

At least one trustee will represent the board on such groups.

The day to day responsibility for the provision of services rests with the County Director.

OBJECTIVES AND ACTIVITIES INCLUDING PUBLIC BENEFIT

The Charities Act 2011 requires charities to report on the public benefit of their activities. The trustees have had regard to the Charities Commission's guidance on public benefit and believe that an appreciation of the charities public benefit can be obtained from the attached Annual review.

RELATED PARTIES

LABGC is affiliated to Ambition and the National Association of Boys and Girls Clubs (NABGC) to whom it pays an annual subscription.

The trustees have, in association with Boys and Girls Clubs of Greater Manchester (BGCGM) and in furtherance to their objectives, formed a charitable company in 1999, Ormside Mill Residential Centre Ltd. It is a company, limited by guarantee and its purpose is to provide residential learning opportunities through Ormside Mill Residential Centre, which is located near Appleby-in-Westmoreland, Cumbria. The registered office is 1 Meeting House Lane, Lancaster, LA1 1TQ.

RESERVES POLICY

Notes 13 and 16 to the financial statements show the assets and liabilities attributable to the respective funds by type and the balances of the charity's restricted funds.

The reserves show a total of £382,418 at 31st March 2014, however more than half is tied up in tangible fixed assets and investments leaving £121,319 in more liquid form. The trustees have felt it reasonable and continue to be of the opinion that the following resources be designated for the following purpose: £10k redundancy.

The trustees are of the opinion that to maintain unrestricted reserves of £81,319 at this level (net current assets less proposed liabilities of £40k and £50k Ormside loan), appears to be a prudent course of action, especially during the continuing economic downturn.

TRUSTEES ANNUAL REPORT (Continued) FOR THE YEAR ENDED 31 MARCH 2014

RISK MANAGEMENT

As part of their evolving corporate governance duties, the trustees have examined the major risks that the Association faces. A plan to monitor and control these risks to mitigate any impact has been developed.

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the charity and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

RECRUITMENT AND APPOINTMENT OF BOARD OF TRUSTEES

The trustees are appointed in accordance with the Association's constitution and charitable status. Trustees are recruited from a wide range of backgrounds to reflect the diverse membership and the skills required to provide the necessary resources and the effective management of the charity. Special consideration is given to ensure 'full member clubs' or adequately represented.

TRUSTEE INDUCTION AND TRAINING

Potential trustees receive an informed interview prior to joining the board, following which they are given an induction pack. This contains appropriate information about the association along with a trustee registration form, in the line with Charity Commission guidelines.

INDEPENDENT EXAMINERS

Moore & Smalley were re-appointed as the charity's independent examiners during the year and have expressed their willingness to continue in that capacity.

Approved by the Trustees of LABGC and signed on their behalf by:


.....
Graham Howse (Honorary Treasurer)

Date: 29/10/14

Annual Review Year ended 31 March 2014

Eighty years ago on 14th April 1934 an inaugural meeting took place at County Hall, Preston to form the Lancashire Association of Boys Clubs, a county organisation of the National Association of the Boys Clubs.

The meeting was presided over by the first elected President and Chairman, Lord Clanfield which agreed the following objects of the Association.

- To promote the establishment of clubs
- To assist existing clubs
- To secure workers
- To train leaders
- To arrange inter-club activities
- To arrange weekend camps for leaders and senior boys

Upon examination of the association's archives it is clear that the above objects have and continue to underpin our work.

While the membership has become more diverse, the work of supporting full time member clubs goes on, as does the programme of activities, training opportunities and residential experiences/camps via Ormside Mill Residential Centre.

Throughout the past 80 years a common theme has emerged, that is that there is never enough volunteers or money. However this has never detracted from tremendous work and achievements over this long period of time. We carry our work out using the following 3 F's...

*Know your **Function**, stay **Focused** and keep your work **Fresh***

Staff

As small charity, we believe we do big work with young people, bearing in mind our limited resources. This is mainly due to the dedicated team of volunteers and staff which actively supports and delivers the work of the association.

Margaret Love returned to help out with some of the activities and events taking place during the ensuing year.

As mentioned earlier, this will be the final report which will feature our County Director, Alan Donkin who will be retiring at the end of the year after 25 years' service at the association.

It is perhaps worth noting that there have only been a total of 8 similar post-holders since the association was established in 1934.

Obituary

We were saddened to learn of the death of Mr Ernie Henderson. Ernie was a former club leader at Blackpool Boys and Girls Club and member of the association's executive committee. He made a great contribution to 'boys clubs' and will be greatly missed.

35th Bill Beaumont Pro-Am Charity Golf Classic

Reported to be one of the longest running charity pro-am's in the northern region, thanks to the ongoing support from Hillside Golf Club, which is recognised to be one of the top courses in the UK. We attracted an entry of 21 teams at this year's event, held on beautiful sunny day.

With Bill's ongoing support of the event, we were delighted to have raised over £14,000 - a great achievement.

Thanks to the main sponsor for many years support, Wolstenholme Rink, via Paul Rink, for which this was their final year of support. Thanks are also due to Richard Metcalfe of Fat Media who we are most grateful to for his help organising and marketing the event.



80th Anniversary Activities

As an 'experimental' event we organised a 'Club Dine With Me' competition which was entered by 5 clubs. Each of them had to provide a 2 course meal at their club premises which they prepared and served to a team of 3 visiting judges.



All of the teams did extremely well, producing a range of different meals, all to a high standard. The winning team was Blackburn YMCA, which won a £100 cheque and a visit to a large Blackpool hotel to not only see behind the scenes but enjoy an evening meal.

Our thanks go to judges Darren Marshall, Reeta Roberts and Alan Donkin and to Choice Hotels for providing the 'meal experience'.

Communications – Lauren Lindsay

With the introduction of the email newsletter system courtesy of Fat Media Ltd communication with clubs and supporters has improved throughout the year. A newsletter is sent to club leaders and staff members on a weekly basis that includes upcoming events, funding opportunities, training courses, youth sector news and any other relevant information.

A monthly newsletter is also distributed to all supporters and association members to keep them up to date with what has been going on at the association and any news. A new feature in this newsletter is 'Club of the Month' – this seeks interesting information about what is going on at the club.

Strategic Plan - Implementation

The association's ongoing strategic plan includes a number of action points which are used to monitor progress. One such point was the consultation survey with member clubs, overall feedback was positive with regards to our activity offer, with the majority of club workers feeling that we should always provide sports, and young people saying that we shouldn't change what we do. 90% of clubs, and 89% of young people felt that multi-week activities in clubs were a high priority, which has resulted in us securing funding for this initially through Sportive and for the coming year through Heart Research UK and Subway® for our 'Healthy Young Hearts' Project.

Clubs also highlighted that club visits were the most important part of our services, along with 90% ranking our weekly newsletter as the best form of communication.

Resources and Equipment

A complete audit of our resources and equipment resulted in:

- Underused sports and music equipment been donated to member clubs and utilised within Club2Go
- Unused recording equipment and mountain bikes being sold and income re-invested in upgrading safety equipment and a bike rack to expand offer through trailblazers.
- We have also invested time relocating equipment which has enabled us to create additional office space to generate additional rental income.

Club Support/Membership

As public sector funding cuts continue, the impact on the youth service has been devastating around the country.

Remaining funds have often been only available for work with 'targeted groups' of young people, which to place into perspective, means that is for 'breakdowns' only. As the main thrust of our work is preventative, many clubs cannot access this funding.

However, through magnificent efforts of local management committees, staff and communities, most of the Lancashire clubs continue to survive. Even though they could do much more if additional resources were available.

During the course of the year, all full member clubs have continued to be supported through their monthly management meetings, as well as additional support provided as required.

Following a new format for the club leaders meetings which include external input on subjects such as Child Sexual Exploitation, Funding bid writing, Equality, and national initiatives, the meetings have grown and continue to be a popular and well received forum. As a direct result of these developing relationships, we have managed to recruit a new trustee, Terry Mattison, who represents the voluntary run clubs we have in membership.

Blackpool Boys and Girls Club have recovered well from a very challenging period in spring 2013, where they lost significant financial support from Blackpool Council. Their delivery now runs out of two centres, Laycock gate and the Mereside Community centre following its closure by Blackpool Council in April 2013, and they are in a far more positive situation. With the current redevelopment of Queens Park, and therefore their long standing home on Laycock Gate the club continues to negotiate a future location with Blackpool Council. The club has updated their business plan and continue to work within the most challenging estates in Blackpool with juniors, senior, and their all-in club.



Burnley Boys and Girls Club have had a great year delivering and developing a number of new projects. Through their membership of LABGC they were given access to 'Volunteer It Yourself', a national project which saw 24 young people gain City and Guilds qualifications whilst they were redecorating their club in conjunction with trade mentors from Wickes. 'VIY' noted the clubs work as a 'highlight' of the programme in their closing report. The club has now embarked on two new projects, a Memorial Garden for the whole community, and an allotment for their younger members. This is in addition to their regular club activities and active participation in the LABGC programme and Ormside Mill residential visits.

Newton Boys and Girls Club now have a thriving Junior Club, run entirely by volunteers from the local community, and are currently planning to open their own senior section led by the demand of the number of young people using the club. They are clearly embedded in Earlestown, the local community, hosting elements of the Earlestown Christmas fayre, participating in the remembrance day parade, running a drama project around bullying which saw two Mayors attend its celebration event. Most recently they ran a summer scheme in conjunction with the local primary school for club members and school pupils together. Their future looks very positive and thanks to a £20,000 legacy received recently, the now have reserves to underpin their operation.

Fleetwood Club for Young People have continued to provide very popular and high quality activities for young people. However, following a challenging financial year they have now merged with Fylde Coast YMCA, who their venue was leased from. They are remaining active members of LABGC where we continue to support their activities with young people.

Shevington Youth Club lost their youth workers in early 2014, which gave time to reflect on what they wished their activities to be. We are pleased that after a long recruitment drive they have now appointed two new youth workers who will be re launching an active youth offer in October.

Lancaster Boys and Girls Club have completed substantial improvements to their building with a new entrance hall and redecoration and will soon embark upon significant upgrade of their sports hall. They are currently working towards other developments in terms of their governance arrangements, youth offer, and funding.

Membership Development

Nine Lancashire Voluntary Police Cadet units are now affiliated to LABGC, and all their staff and volunteers took part in a full days 'youth club essentials' training through the year. As a result of this new partnership, young cadets from Lancaster have visited Ormside Mill, and two members of the Blackpool unit participated in our Scottish Adventure where they saw the badminton and athletics at the Commonwealth Games before a week's canoeing and wild camping along the Caledonian Canal.

Hope High School have now become members through our QuadSquad project leader Leon Dove and have serviced our fleet of quad bikes as part of their school education programme. In return, they were awarded with some riding sessions.

Fylde Borough Council's Sport Development Team also joined us and have utilised the Club2Go to support their Sport Relief Mile event along with activities in parks around St Annes.

Partnerships & Projects

Our work with Lancashire Sport has developed during the past year. We have discussed opportunities around facility use for the satellite sports clubs in our clubs, received funding through Sportivate and showcased our work at NGB and Community Sports Club events. We are now members of Street Games and have received their 'street mark' which opens up doors to more opportunities for member clubs.

Lions Quest

Through Ambition, we are delivering their 'Realising Ambition' programme, with three member clubs; Lancaster Boys and Girls Club, Poulton Childrens Centre and Stanleys Youth Club in Morecambe. This is a skills for adolescents programme and is a great opportunity for the 34 young people taking part. Five tutors have been trained with a further 6 being trained in September, while Ormside Mill will provide the venue for 5 residential experiences for the participating young people.

Ambition Quality+



Thanks to the hard work of the whole team, LABGC were the first organisation in the UK to achieve the Ambition Quality+ mark, in April 2014. This enabled us to update all our systems, policies and procedures and ensures that we are meeting and exceeding all recommended practice and legal requirements for our operation.

National Association of Boys and Girls Clubs (NABGC)

As a founder member, we are pleased that the organisation has now achieved charitable status, and through the year offered a number of activities. In conjunction with Bolton Lads and Girls Club, we were able to send a representative side to an inter-county 11 a side championship, which Bolton hosted. The tournament was well received and our representative side finished in second place.

In the coming year LABGC will be supporting NABGC with a national fishing championship and taster day with the help of Blackpool club leader, Pete Riley.

As an organisation we look forward to the increased opportunity for our clubs to access events and activities across the country which it is hoped will include canoeing, boxing and much more.

Workforce Development and Training – Becky Hedgcock

Our bi-annual team 24 hour in service training events have continued to be based at Ormside Mill and give staff, volunteers, club leaders and trustees valuable time away to focus on specific training, development and planning. This year we have completed a training needs analysis, contributed towards the strategy development, took time to develop our 80th anniversary events programme, completed manual handling training and also some work to support the upkeep of Ormside Mill.

We have delivered Essential Skills Training for youth workers to Lancashire Police Cadets volunteer leaders and the new volunteer team at Newton Boys and Girls Clubs. This effective programme looks at everything from promotion of the clubs activities to safeguarding, health and safety and activity planning.

Following the loss of the National Leadership Course some years ago, we were thankful to receive funding from Lancashire County Council's Small Grants and the Lancaster Community Fund to offer a level 2 in leadership course at Ormside last Easter. During the week young people aged 15 – 21 learnt skills to advance their leadership. They put these skills into practice, being responsible for themselves and the final two days of the week's programme. This included an overnight expedition, a community service task and a celebration dinner for invited guests and coincided with the associations actual 80th Birthday!

As we look to the coming year, we are about to embark upon a £12,000 programme funded through the 'Big Assist' that will focus on ways to generate new income from our existing services and products. This we hope will continue to support our core work and activities for young people.

Ormside Mill Residential Centre – Matt Benson

In 1999, Ormside Mill was established as a separate charity, and joint venture between Manchester & Lancashire.

Ormside Mill continues to provide residential and adventurous activity experiences for young people from Lancashire and Greater Manchester. Although usage has dropped from Manchester groups and with a decrease in Lancashire clubs use, it remains a great benefit to member clubs to have continued access to this wonderful resource.

Ongoing support from the volunteers has also helped maintain the high standards at



Ormside Mill with the quarterly working weekends keeping the mill looking great. This was recognised in May when we held our '15th Year Celebration', combined with a volunteer's appreciation presentation, which was attended by over 100 people. Lady Kimber joined us on the day along with the Chairman of Eden Valley District Council, for the unveiling of the volunteers' acknowledgement board, now displayed in the barn. May I personally extend my thanks to all who have helped keep Ormside Mill operational.

"A fantastic day to celebrate the work of the many volunteers and the resulting success and development of Ormside Mill" - Ormside Mill volunteer

We are extremely grateful for the support from WO Street Charitable Foundation for funding towards subsidised residential courses, the Clothworkers Foundation for their grant towards the learning centre refurbishment, Heatrae Sadia for kindly supplying a replacement hot water urn and Silent Night together with Lancashire Textiles for much needed new mattresses and bedding.

This year we have again had an increase in use of the centre and have seen LABGC events such as the young leader's level 2 training and a summer camp with a difference, a Caledonian Canal canoe trip. Both of these were very successful with young people taking away positive experiences and developing personal skills. Ormside has also supported LABGC events throughout the year such as club activity/adventure days and the 'have a go' sessions giving a taste of the outdoor experiences Ormside can offer affiliated clubs.



"I really enjoyed my week at Ormside, the activities were fun and challenging which encouraged me to push myself further and try new things." - Stephanie, Burnley BGC

We have had continued improvements at the centre with new on-site activities being installed such as tree climbing, an all-aboard rope swing and a balance seesaw. The main improvement to the centre is the completion of our new stores building, this has allowed all equipment to be kept secure in one location and allow easier access to the equipment for young people. We are now starting to refurbish the classroom into a more modern learning centre.



"It was a great and encouraging time for the young people with so many chances to try new things and push their limits, great place, great guys, and a great time!" - Marlon, Red Balloon

Analysis of Participation

No of Groups:	62	Total no. of Participants:	756
Activity days:	61	Volunteers:	183

Sports2Go – Andy Gunn

The Sports2Go project aims to get young people active by providing opportunities to participate in traditional sports such as football and cricket and reaching out to others through alternative sports like Dodgeball and archery. The project continues to be popular with club leaders and young people alike with both stating in the recent survey that we should continue to deliver the Sports2Go. Year 2013/14 saw again an increase in bookings and also more females getting involved. However figures could have been significantly higher but for a delay in receiving funding from the new commission from Lancashire County Council.



In the past year we have seen the project successfully complete its commissioning and local initiative funded project for Lancashire County Council Young People's service and deliver 3 Sportivate Projects involving sport for young people with special needs, football and boxing in partnership with Blackpool Boys & Girls Club and Tommy's CYP. For the forthcoming year we successfully achieved funding from Heart Research UK & Subway to deliver a Healthy Heart project that will see 10 week programmes be delivered in clubs and will cover heart health issues and sport.

Sports2Go Facts

Sessions:	106
Y/P Worked With:	1424
8 – 13 year olds:	1068
14 – 19 year olds:	356
Male:	738 (52%)
Female:	686 (48%)
BEN:	33
SN:	85

Sports2GoComments:

"All young people that took part enjoyed the challenge of The Cube. It gave an opportunity to work together as a team as oppose to working alone. A number of the group members displayed great leadership skills" Club leader from The Zone, Wyre

"Brill session. disabled girls really appeared to be stimulated by the non-contact boxing" Club leader from Silverdale Guides

"Brilliant session. Archery was well delivered and enjoyed by all the members of the club through Andy's good tuition. Will book another session later in the year" Head coach at Astley VIP ABC

"The handball session went really well. It was good for confidence and team building Everyone was involved throughout and really got into it, even I enjoyed playing" Club leader from Impact Youth Group

Trailblazers – Andy Gunn



Trailblazers is the mountain bike project that is run within clubs looking at basic bike handling skills and bike checks, followed up by an exhilarating trail riding session at Gisburn Forest in the Trough of Bowland.

Trailblazers Facts

Sessions:	7
Y/P Worked With:	34
8 – 13 year olds:	12
14 – 19 year olds:	22
Male:	30 (88%)
Female:	4 (12%)
BEN:	7
SN:	1

Trailblazers Comments:

"It has helped me gain confidence in riding bikes and in general. I've also been inspired to do more mountain biking and want to do it as a job" Young person from Burnley B&G

"Brilliant, when's the next one?" Young person from Clitheroe Youth

"Such a good day, it's even better than Blackpool Pleasure Beach!" Young person from Brierfield Action in the Community

Club2Go – Kevin Sweeney

Four years on and Club2Go is now reaching the levels of engagement originally envisaged back in 2009 when LABGC were awarded the funding to convert an ex-library van into a modern mobile youth facility. The aim of the project is to provide diversionary activities that are exciting and challenging for young people aged 14-17 who are hard to reach and in contact with the local police. Success is measured by the reduction of anti-social behaviour and criminal damage.

A recent report from Lancashire Constabulary highlighted that voluntary sector projects providing diversionary activities such as Club2Go, have contributed to the drop in numbers of young people arrested in Lancashire, which was 3,201. This represents a 71% reduction compared to five years ago and in financial terms a saving to the police of £224,070 (source: the Howard Centre for Penal Reform).

Crime Commissioner Clive Grunshaw visited the Club2Go in Blackpool and praised the work being delivered by the project and the successful results achieved by the voluntary sector in recent years.

New sessional staff have added new skills to the team, which has improved the range of activities we currently provide.



2013/14 Statistics

The project has delivered 166 sessions over the past year and engaged 3,632 young people in creative exciting diversionary activities - a 40% increase than in the previous year. In terms of funding, there has been a 50%+ increase in funds raised compared from last year.

Highlights

The introduction of funding support from Blackpool Coastal Housing and Blackpool Area Forums has enhanced the efforts of Club2Go and allowed the project to work in new areas of Blackpool. The recent funding from Cuadrilla and Lancashire County Council will allow the Club2Go to once again spend some time in the neighbouring rural communities. This will bring new challenges for the Club2Go over the next few months.

New Activities

New equipment has been purchased to enhance the programme which includes a; badge machine, swing ball, archery and face paints. The projects has also made use of LABGC's QuadSquad and Trailblazers for the first time.

The Future

I believe that the next stage includes a review of the project with a future plan in which young people will be more involved. This will enable us to progress towards delivering a young people's project run by young people.

Programme of Events 2013/14 – Andy Gunn

To mark the 80th Anniversary it was decided that we would deliver some special events and new activities amongst our regular events. See the summary of events below.

The two highlights of the programme calendar were the Scottish Summer of Adventure and the Challenger Sailing Regatta. The first, saw a group of juniors (11-13years) watch Badminton and Archery sessions at the Commonwealth Games in Glasgow followed by a



three day canoe adventure along the Caledonian Canal, starting at Fort William and finishing at Loch Ness for a spot of Nessie hunting. Each evening saw them camp wild and cook their tea on open fires for a true taste of the wilderness.

Secondly, a group of seniors (14 years +) were interviewed to be part of the crew that sailed along the south coast from Plymouth to Portsmouth via Weymouth, Poole and Cowes on a Challenger Sailing Yacht. Whilst on board they experienced what it truly is like to live out at sea, by scrubbing decks, sweating the mainsail, cleaning the heads, steering the boat and cooking a feast in the galley.

Member clubs also took part in national competitions through Lancashire Boys & Girls Clubs and succeeded in Phone Brain which Jamea Masjid winning for the third consecutive year, National Boys & Girls Clubs U16's Inter County Football Lancashire Runners Up, Ambition 5-a-Side Blackburn Youth Zone Male U14's National Champions, Wigan Youth Zone Female U12 National Champions, Boxing, Muhammad Ali & Hamza Hussain (Bury ABC) National Champions and Pool tournaments Michael Chippendale (Young Inskip) Male U16' National Champion, Natasha Livsey (Burnley B&G) Female U16 National Champion & Zoe Evans (Bolton L&G) U19 National Champion and the VIY project (Burnley B&G).

Summary of Events

8 Ball Pool Tournament, Celebrate 80 - Clubs Got Talent & Awards Night, Have A Go... Mountain Biking, Windsurfing, Caving, Canoeing, Trampolining & Ghyll Scrambling, Club2Gether evenings at Tommy's CYP & Wigan YZ, Member of the Year, Get Into Adventure Residential, Lead On, Level 2 Leadership Training Residential, Challenge 80 Scottish Summer of Adventure, Challenger Sailing Voyage and the Lancashire Youth Partnership Activity Day.

All events were well attended, see statistics below...

Events:	20	No. of Young People:	490
8 – 13 year olds:	147	14 – 19 year olds:	343
Male:	254(51%)	Female:	236(49%)
Black/Ethnic Minority:	51	Special Needs:	4

List of Supporters

Arena Digital Group	Arthur J Gallagher
Barclays Investments	Bill Beaumont Textiles
Bonny Street Market	Branded Telecoms Ltd
C&G Recycling	CAP Technology
Choice Hotels Ltd	Fairhaven Golf Club
Fat Media Ltd	Forbes Dawson
Graham Hood	Huddersfield Golf Club
Paul Rink OBE	Rightdealsuk Ltd
Wealdpark Ltd	Wolstenholme Rink PLC
Boots (Southport)	Cole Jewellers
Conlons Opticians	Russell Haldane
Henri Lloyd	Hillside Golf Club
Lancashire PGA	Servisair Executive Lounges
Taskers Sports & Angling Ltd	Sports Shades Online
Sainsbury's Lancaster	Asda Morecambe
Sports Shades Online	Tim Amor
Taskers Sports	Harris Charity
Glasdon	Cuadrilla
Buttons UK	Harold & Alice BridgesTrust
Big Assist/NCVO	Lancaster Community Foundation
Lancashire County Council	Skelton Bounty
Warburton's	Heart Research UK/Subway

Summary

As you will see by this information, despite many challenges, it has been an extremely busy 80th anniversary year for LABGC.

Our aim to continue to provide both a supporting and delivery service has certainly been achieved throughout 2013 – 2014.

Thank you all.

Gary Stephenson – Chairman
Alan M Donkin MBE – County Director

LANCASHIRE ASSOCIATION OF BOYS AND GIRLS CLUBS

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LANCASHIRE ASSOCIATION BOYS AND GIRLS CLUBS

I report on the accounts of the Association for the year ended 31 March 2014, which are set out on pages 16 to 24.

Respective responsibilities of the Trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charities trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- follow the procedures laid down in the General Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- state whether particular matters have come to my attention.

Basis of my independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that, in any material respect, the requirements:
 - to keep accounting records in accordance with section 130 of the 2011 Act; and
 - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act;have not been met; or
2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Susanna Cassey

Chartered Accountant
Priory Close
St Mary's Gate
Lancaster
Lancs
LA1 1XB

Dated: 6 Nov '14

LANCASHIRE BOYS & GIRLS CLUBS

STATEMENT OF FINANCIAL ACTIVITIES

FOR THE YEAR ENDED 31 MARCH 2014

		Unrestricted Funds	Restricted Funds	TOTAL FUNDS	
	Note	£	£	2014	2013
				£	£
INCOME AND EXPENDITURE					
INCOMING RESOURCES					
Grants and Donations	1	111,347	5,750	117,097	104,501
Activities to further the Charities Objects	2	35,968	-	35,968	30,639
Activities for generating funds	3	28,231	-	28,231	19,939
Investment Income	4	2,010	-	2,010	2,063
TOTAL INCOMING RESOURCES		177,556	5,750	183,306	157,142
RESOURCES EXPENDED					
Cost of Services and Activities	5	184,575	23,736	208,311	210,224
Fundraising Costs		4,342	-	4,342	4,083
Governance	7	9,540	-	9,540	9,069
TOTAL RESOURCES EXPENDED		198,457	23,736	222,193	223,376
NET INCOMING					
RESOURCES BEFORE TRANSFERS		(20,901)	(17,986)	(38,887)	(66,234)
Release of restricted funds		-	-	-	-
OTHER RECOGNISED GAINS/(LOSSES)					
Unrealised Gain/ (Loss) on Investments		3,810	-	3,810	4,683
NET MOVEMENTS IN FUNDS		(17,091)	(17,986)	(35,077)	(61,551)
BALANCES BROUGHT FORWARD					
AT 1 APRIL 2013		358,105	59,390	417,495	479,046
BALANCES CARRIED FORWARD					
AT 31 MARCH 2014		341,014	41,404	382,418	417,495

LANCASHIRE BOYS & GIRLS CLUBS

BALANCE SHEET

AS AT 31 MARCH 2014

	Note	2014 £	2013 £
FIXED ASSETS			
Tangible Fixed Assets	10	113,082	143,782
Investments	11	<u>148,017</u>	<u>144,207</u>
		261,099	287,989
CURRENT ASSETS			
Stock		350	350
Debtors	12	8,272	3,561
Cash at Bank and in Hand		<u>189,449</u>	<u>192,552</u>
		198,071	196,463
LIABILITIES: AMOUNTS FALLING DUE WITHIN ONE YEAR	13	<u>(26,752)</u>	<u>(16,957)</u>
NET CURRENT ASSETS		<u>171,319</u>	<u>179,506</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>432,418</u>	<u>467,495</u>
LIABILITIES: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	14	<u>(50,000)</u>	<u>(50,000)</u>
TOTAL ASSETS		<u><u>382,418</u></u>	<u><u>417,495</u></u>
FUNDS			
Unrestricted		341,014	358,105
Restricted	15	<u>41,404</u>	<u>59,390</u>
		<u>382,418</u>	<u>417,495</u>

These accounts were approved by the trustees on 29/12/14 and signed on their behalf by:



Graham Howse (Honorary Treasurer)

The notes on pages 19 to 24 form part of these accounts

LANCASHIRE BOYS AND GIRLS CLUB

ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 MARCH 2014

ACCOUNTING BASIS

These accounts have been prepared in accordance with applicable accounting standards and follow the recommendations in the Statement of Recommended Practice: Accounting for Charities (SORP) issued in March 2005 and Charities Act 2011. These financial statements have been prepared under the historical cost convention except for investments which are included at valuation

INCOME

All grants and voluntary income are accounted for gross when receivable, as long as they are capable of financial measurement.

EXPENDITURE

All expenditure is accounted for gross, and when incurred.

COST OF SERVICES AND ACTIVITIES

Costs of services and activities includes the direct costs of the activities and depreciation of related assets. Where such costs relate to more than one functional cost category, they have been split on estimated basis.

FIXED ASSETS

Fixed assets are included at cost. There are no uncapitalised fixed assets.

DEPRECIATION

Depreciation is provided at rates calculated to write off the cost less estimated residual value of each asset evenly over its expected life as follows:-

Property	2%	on cost
Fixtures, Fittings and Office Equipment	25%	on cost
Equipment	15%	on cost
Motor Vehicles	25%	on cost

Grants received towards the cost of acquiring fixed assets are taken to income and expenditure account over the useful life of the asset concerned.

STOCKS

Stocks are valued at the lower of cost and net realisable value.

GRANTS PAYABLE

Grants payable are recognised as expenditure when the commitment is entered into.

CONTRIBUTUIN TO PENSION FUNDS

The charity contributes to:

- The Teacher's Pension Scheme
Contributions are charged to the income and expenditure account as they become payable in accordance with the rules of the scheme. The assets of the scheme are administered by the trustees in a fund independent from those of the charity. The fund is a defined benefit scheme.
- Standard Life Personal Pension Policy
Contributions are charged to the income and expenditure account as they become payable. The fund is a defined contribution scheme

JOINT VENTURE

The Trustees have, in association with Greater Manchester Federation and in furtherance of the Objectives, formed a charitable company, Ormside Mill Residential Centre Limited (Charity registration number 1078029). The company is limited by guarantee (Company registration number 3685038) and its purpose is to establish an outdoor activity centre at Ormside near Appleby. The trustees have in pursuance of this objective allocated funds for the purchase and development of Ormside Mill.

The loan to the joint venture company is accounted for as a fixed asset investment and is stated at historical cost.

As a joint venture, the Charity Statement of Recommended Practice "Accounting and Reporting by Charities" (SORP 2005) requires the results for Ormside Mill residential Centre Limited to be accounted for on a gross equity method. However, the Trustees are of the opinion that the financial statements are not materially misstated as a result of the departure from the SORP 2005.

Investments

Investments are stated at market value at the balance sheet date.

LANCASHIRE BOYS & GIRLS CLUBS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2014

1 GRANTS AND DONATIONS

	Unrestricted Funds £	Restricted Funds £	TOTAL FUNDS 2014 £	TOTAL FUNDS 2013 £
Grants Received				
Hammarbank Trust	48,000	-	48,000	54,500
Lancashire County Council	22,475	-	22,475	19,094
Blackpool Council	3,870	2,250	6,120	16,605
Haris Charity Trust	1,500	3,500	5,000	-
Joseph Strong Frazer	1,000	-	1,000	-
Blackpool Ward Grant	4,750	-	4,750	-
Glasdon Group Ltd	1,000	-	1,000	-
Variety Children Grant	500	-	500	-
Children in Need	4,555	-	4,555	-
Liv Charity	2,000	-	2,000	-
Local Initiative Fund (Lancashire County Council)	4,300	-	4,300	-
Garfield Weston	10,000	-	10,000	-
All into Sports	802	-	802	-
	104,752	5,750	110,502	90,199
Other awards & donations	6,595	-	6,595	14,302
	111,347	5,750	117,097	104,501
Grants Paid				
Lancaster Boys and Girls Club	-	-	-	-
	-	-	-	-

2 ACTIVITIES TO FURTHER THE CHARITIES OBJECTS

Programme and activity charges	28,266	-	28,266	26,554
Club Servicing Fees	7,702	-	7,702	4,085
	35,968	-	35,968	30,639

LANCASHIRE BOYS & GIRLS CLUBS

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2014

3 ACTIVITIES FOR GENERATING FUNDS

	Unrestricted Funds £	Restricted Funds £	TOTAL FUNDS	
			2014 £	2013 £
Fund Raising Events	16,487	-	16,487	11,310
Premises Rental	8,885	-	8,885	6,579
Rental Income	2,859	-	2,859	2,050
	<u>28,231</u>	<u>-</u>	<u>28,231</u>	<u>19,939</u>

Surpluses from Fundraising Activities were:
Bill Beamont Golf Classic

	11,196	-	11,196	7,227
	<u>11,196</u>	<u>-</u>	<u>11,196</u>	<u>7,227</u>

4 INVESTMENT INCOME

M & G Charifund Interest	1,890	-	1,890	2,044
Bank Interest	120	-	120	19
	<u>2,010</u>	<u>-</u>	<u>2,010</u>	<u>2,063</u>

5 COST OF SERVICES AND ACTIVITIES

Salaries	9	113,123	2,250	115,373	117,580
Pension Scheme	9	1,209	-	1,209	7,079
Travelling and Motor Expenses		16,141	3,500	19,641	16,882
Telephone		1,449	-	1,449	1,307
Printing, Postage and Stationery		1,215	-	1,215	2,840
Insurance		1,821	-	1,821	1,984
Training Grants, Expenditure and Equipment		1,525	-	1,525	4,691
Subscriptions and Affiliation Fees		1,000	-	1,000	500
Programme & Activities		18,202	-	18,202	14,197
Other Expenses		2,881	-	2,881	2,817
Depreciation		14,264	17,986	32,250	33,041
Support Costs	6	11,745	-	11,745	7,306
		<u>184,575</u>	<u>23,736</u>	<u>208,311</u>	<u>210,224</u>

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2014

6 SUPPORT COSTS

	Unrestricted Funds	Restricted Funds	TOTAL FUNDS	
	£	£	2014 £	2013 £
Heat and Light	3,911	-	3,911	4,491
Repairs and Renewals	7,682	-	7,682	2,717
Rates	152	-	152	98
	<u>11,745</u>	<u>-</u>	<u>11,745</u>	<u>7,306</u>

7 GOVERNANCE

Independent Examination	1,680	-	1,680	1,103
Bookkeeping	6,364	-	6,364	4,486
Legal & Professional Fee	1,123	-	1,123	2,861
Interest Payable	-	-	-	250
Bank Charges	373	-	373	369
	<u>9,540</u>	<u>-</u>	<u>9,540</u>	<u>9,069</u>

8 TAXATION

The Lancashire Association of Boys and Girls Clubs is a registered charity number 521362. All the Trust's income is applied to its charitable objectives and the society is, therefore, exempt under current legislation from most forms of taxation.

9 STAFF COSTS

Wages and Salaries	108,067	109,569
Social Security Costs	7,306	8,011
Pension Costs	1,209	7,079
	<u>116,582</u>	<u>124,659</u>

No employee earned £60,000 p.a. or more.

The average number of employees, analysed by function, was:

Direct Charitable Expenditure	12	7
Management and Administration of the Charity	1	1
	<u>13</u>	<u>8</u>

The trustees received no remuneration or expenses during the two years.

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2014

10 TANGIBLE FIXED ASSETS

	Freehold Property £	Fixtures Fittings and Equipment £	Motor Vehicles £	Total £
Cost				
At 1 April 2013	135,955	47,192	92,700	275,847
Additions	-	1,550	-	1,550
Disposals	-	-	-	-
At 31 March 2014	135,955	48,742	92,700	277,397
Depreciation				
At 1 April 2013	53,022	22,403	56,640	132,065
Charge for the Year	2,719	7,346	22,185	32,250
Disposals	-	-	-	-
At 31 March 2014	55,741	29,749	78,825	164,315
Net Book Value				
At 31 March 2014	80,214	18,993	13,875	113,082
At 31 March 2013	82,933	24,789	36,060	143,782

11 INVESTMENTS

	2014 £	2013 £
M & G Charifund - Equities		
Market Value at 1 April 2013	35,780	31,102
Disposal	-	-
Unrealised Investment Gain	3,810	4,678
	39,590	35,780
M & G Charifund - Equities	39,582	35,756
CAF Income Fund	935	951
Ormside Mill Residential Centre Limited	40,517	36,707
	107,500	107,500
Market Value at 31 March 2014	148,017	144,207
Historical Cost at 31 March 2014	110,225	110,225

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2014

12 DEBTORS

	2014 £	2013 £
Other debtors	933	379
Debtors	<u>7,339</u>	<u>3,182</u>
	<u>8,272</u>	<u>3,561</u>

13 LIABILITIES: Amounts falling due within one year

Accruals	2,350	2,286
Deferred Income	15,940	7,425
Taxation -PAYE	3,516	4,119
Other creditors	378	153
Creditors	<u>4,568</u>	<u>2,974</u>
	<u>26,752</u>	<u>16,957</u>

14 LIABILITIES: Amounts falling due in more than one year

Hammarbank Trustees Loan - repayable after more than 5 years	<u>50,000</u>	<u>50,000</u>
	<u>50,000</u>	<u>50,000</u>

There are no provisions for annual repayment of capital.

15 FUNDS**Unrestricted Funds**

Unrestricted Funds comprise those funds which the trustees are free to use in accordance with the charitable objects.

In line with its development plan the trustees has agreed to designate the following funds for ensuing year 2014-15

Redundancy Contingency £10,000

Restricted Funds

Restricted Funds are funds which have been given for particular purposes and projects.

LCC - monies received to cover staff costs incurred in the year.

Donation towards the purchase of a vehicle - this was used to fund the purchase of a minibus. The outgoing resources relate to the depreciation charged on the asset in each year.

Awards for All - funding received from the National Lottery for the purchase of sports equipment & training costs.

Club2Go Project -this was used to fund the purchase of the vehicle. The outgoing resources relate to the depreciation charged on the asset in each year.

Club2Go Project - funding received to cover the costs associated with the Club2Go bus as detailed above.

Sports for England - funding received from the National Lottery for sessional sport sessions including dodgeball, archery & cycling.

Insurance claim - monies received used to fund the purchase of 7 new squads. The outgoing resources relate to the depreciation charged on the assets in each year.

Blackpool Council and Harris Project - for clubs2go project sessions

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2014

15 FUNDS (continued)

The amounts set out below represent the balances of income received but unexpended at the Association's year end:

Fund	Opening	Incoming	Outgoings	Closing
Donation towards the purchase of a vehicle	907	-	(531)	376
Club2Go Project	41,758	-	(13,871)	27,887
Insurance claim	16,725	-	(3,584)	13,141
Blackpool Council and Harris Trust	-	5,750	(5,750)	-
	<u>59,390</u>	<u>5,750</u>	<u>(23,736)</u>	<u>41,404</u>

16 ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Fund	Restricted Fund	Total 2014
	£	£	£
Tangible Fixed Assets	85,421	27,661	113,082
Investments	148,017		148,017
Current Assets	184,328	13,743	198,071
Current Liabilities	(26,752)		(26,752)
Other Liabilities	(50,000)	-	(50,000)
	<u>341,014</u>	<u>41,404</u>	<u>382,418</u>

17 TRANSACTIONS WITH TRUSTEES AND CONNECTED PARTIES

The Lancashire Association of Boys and Girls Clubs (LABGC) is affiliated to the Ambition to whom it pays an annual subscription £500 (2013: £500).

The LACYP is also connected to the Hammarbank Trust. The Trust was set up by Earl Peel (founder of LACYP). The Hammarbank Trust was established in 1946. The Association receives the interest from the Trust to further the aims of the charity.

During the prior year the charity invoiced Thomas Guy Ltd, a company controlled by a trustee of the charity, for £350. This amount is included in debtors at both the current and prior year end.

The charity is controlled by the Executive Committee.

18 ORMSIDE MILL

The Trustees have, in association with the Greater Manchester Federation and in furtherance of the Objectives, formed a charitable company Ormside Mill Residential Centre Limited (Reg No. 1078029). The company is limited by guarantee (Reg No. 3685038) and its purpose is to establish an outdoor activity centre at Ormside near Appleby. Pursuance of this objective allocated funds for the purchase and development of Ormside Mill.

19 INDEMNITY INSURANCE

The charity has purchased Charity Trustees Indemnity Insurance at a cost of £525 (2013: £525).